

PRINCIPAL SUBSIDIARY & ASSOCIATED UNDERTAKINGS

All subsidiary undertakings are wholly owned and incorporated in England and Wales. Except where shown, all undertakings are engaged in building and contracting.

- (i) Subsidiary undertakings of R G Carter Holdings Limited**
 - R G Carter Group Limited - Intermediate holding company
- (ii) Subsidiary undertakings of R G Carter Group Limited**
 - RGCC Limited - Intermediate holding company
 - Bullen Developments Limited - Property development
 - R G Carter Farms Limited - Farming and intermediate holding company
 - Drayton Farms Limited - Farming (Subsidiary of R G Carter Farms Limited)
- (iii) Subsidiary undertakings of RGGC Limited**
 - R G Carter Construction Limited - Intermediate holdings company
 - Drayton Building Services Limited - Intermediate holding company
 - R G Carter Technical Services Limited at Kings Lynn, Drayton and Bury St Edmunds - Personnel, training, safety, design and other administration services. Intermediate holding company
- (iv) Subsidiary undertakings of R G Carter Construction Limited**
 - R G Carter Limited at Drayton, Norwich
 - R G Carter Lincoln Limited at Lincoln
 - R G Carter Cambridge Limited at Cambridge, Thetford, Kings Lynn and Northampton
 - R G Carter Southern Limited at Ipswich and Chelmsford
 - FisherBullen Limited, Fakenham
 - John Youngs Limited, Norwich
 - Central Trades Limited, Norwich
 - R G Carter Projects Limited at Bury St Edmunds, Peterborough and London
 - Carter Homes at Attleborough
- (v) Subsidiary undertakings of R G Carter Technical Services Limited**
 - R G Carter Engineering Limited - Intermediate holding company and subsidiary of R G Carter Technical Services Limited
 - R G Carter Civil Engineering Limited - Civil Engineering (subsidiary of R G Carter Engineering Limited)
 - G M Piling Limited - Piling (subsidiary of R G Carter Engineering Limited)
 - Ground Technology Services Limited - Site investigation and soils analysis, (subsidiary of R G Carter Engineering Limited)
 - Central Garages Limited - Vehicle lease and maintenance
- (vi) Subsidiary undertakings of Drayton Building Services Limited**
 - Youngs Doors Limited, Norwich - Production of non-standard and panel doors
 - Youngs Doors Limited -Trading as Bullen Joinery - Bespoke Joinery
 - Drayton Windows Limited, Norwich - Manufacturing of windows and doors
 - Builders Equipment Limited, Norwich - Plant hire and sale of building equipment
 - Eyre Building Services Group Limited at Norwich and Cambridge - Electrical, mechanical contracting and air conditioning
 - Sonata Security Limited, Norwich - Security Services
 - Norfolk Gravel Limited, Sheringham - Production of aggregates
- (vii) Joint venture of R G Carter Limited – ordinary shares**
 - C & H Quick-mix Limited (50%) - Ready mixed concrete production
- (vii) Joint venture of Bullen Developments Limited – ordinary shares**
 - Norfolk & Norwich Property Company Limited (50%) - Property Development
- (viii) Subsidiary undertakings of Bullen Developments Limited**
 - Wensum Developments Limited - Property Development
- (ix) Subsidiary undertaking of Norfolk & Norwich Property Company Limited**
 - Wensum Homes Limited - Property Development